

HUDSON INSTITUTE

2003 Hudson Institute Annual Report

2003

MESSAGE FROM THE CHAIRMAN AND PRESIDENT

Dear Friends and Supporters:

From the neighborhoods of the Midwest to the halls of government in Washington, D.C., to the policymaking circles that shape the world, Hudson Institute left an indelible mark on a remarkable year.

As you read through this synopsis of 2003, remember that it is only that—a synopsis, a snapshot, if you will. A snapshot can capture some elements of an event—the people, the place, the color—but it cannot capture all of them. The sounds and smells and sentiment are left to the imagination and memory.

In the same way, this review captures some of what Hudson was a part of over the previous twelve months, but it fails to capture everything—how testimony by a Hudson researcher changed the trajectory of public policy; how a Hudson conference opened the door to new solutions to old problems; how a police officer used Hudson data to make a neighborhood safer; how a Hudson project or idea improved the quality of life for an individual, family, community, or region; how an article in *American Outlook*—or in any of the dozens of other places where Hudson researchers are published—made someone in Bloomington or Berlin reconsider this position or that. Thanks to friends, supporters, and partners like you, these things and much more are happening in and around Hudson Institute.

Without question, the highpoint of 2003 was the 13th Annual James H. Doolittle Award Luncheon, which honored Secretary of Defense Donald Rumsfeld for a lifetime of service to America's national security. Vice President Dick Cheney introduced Rumsfeld to a packed house of dignitaries that included Henry Kissinger, James Schlesinger, and Brent Scowcroft. It was truly a moment to remember.

On the program side, 2003 saw Hudson's selection by Pew Charitable Trusts to implement and administer the Faith and Service Technical Education Network (FASTEN), a national effort aimed at strengthening and supporting faith-based social services, especially in



distressed urban communities throughout the United States. Baylor University, Harvard University, and the National Crime Prevention Council's Center for Faith and Service serve as our partners in this important collaboration.

The institute could not have accomplished what it did without the leadership of Vice President and Chief Operating Officer Gary L. Geipel. Upon Geipel's departure in June 2003, Kenneth R. Weinstein was promoted to Vice President and Chief Operating Officer and Alan W. Dowd was promoted to Director of the Indianapolis Office.

In public policy, our Center for American Common Culture, Center for Middle East Policy, Welfare Policy Center, Crime Control Policy Center, Center for Global Food Issues, and a host of other research centers helped refine policy, reform institutions, and inform the American people. We invite you to read more about these and other projects in this report.

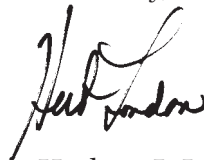
With the continued support of our friends, partners, Board of Trustees, and dedicated staff, we eagerly anticipate the year ahead. We hope you will join us in our efforts.

Sincerely,



Walter P. Stern
Chairman of the Board of Trustees

Sincerely,



Herbert I. London
President

On April 1, 2004, the Hudson Institute Board of Trustees resolved that the institute move its headquarters from Indianapolis and consolidate its offices and research activities in Washington, D.C. With the war on terrorism overarching national concern, it is the board's opinion that Hudson should return to its roots of national security and foreign policy by placing greater emphasis on these research areas. The best place for Hudson to do this is in Washington, D.C. The institute's headquarters will begin operating from Hudson's current Washington, D.C. office on June 1, 2004. Indianapolis has been a welcoming and supportive host to the institute. We are indebted to the Indianapolis community and particularly to Lilly Endowment for their enduring support. It is with great sorrow that we leave the city.

ABOUT HUDSON INSTITUTE

As a public policy think tank, Hudson Institute forecasts long-term trends and designs near-term solutions for government, business, and the non-profit world. We share optimism about the future and a willingness to question conventional wisdom. We believe in free markets, individual responsibility, the power of technology, and a determination to preserve America's national security.

SOCIAL POLICY AND CIVIL SOCIETY

CIVIL SOCIETY PROGRAMS

Hudson's Welfare Policy Center (WPC) expanded operations in 2003, as evidenced by Senior Fellow **Jay Hein's** new role as executive director of Civil Society Programs at Hudson Institute. In addition to welfare reform, Hein's team is exploring healthcare innovations in North Carolina, Florida, and Indiana; the reemergence and growth of civil society in the United States, the United Kingdom, and Europe; and the expanding role of faith-based organizations in delivering services formerly delivered by government. In early 2003, Hein's team was awarded a major grant from Pew Charitable Trusts to administer Pew's Faith and Service Technical Education Network (FASTEN), a national program which studies best practices in faith-based organizations. Hein, Senior Fellow **Amy Sherman**, and the rest of Hudson's FASTEN team are piecing together a "map" of key faith-based contacts across the United States, while evaluating the implementation of the Bush administration's initiative on charitable choice. Harvard University, the National Crime Prevention Council, and Baylor University are our partners.

Pew's selection of Hudson for this important national project is a reflection of the remarkable work our Welfare Policy Center has accomplished over the past decade. Indeed, with Senior Fellow **Jennifer Noyes** and Research Fellow **Shawn Smith** managing major projects for the Arkansas Governor's Office and State of Texas, the WPC continues its crucial work in

transforming America's welfare system by blazing the trail to reform.

David Lips joined Hein's team as a research fellow in early 2003. A former policy advisor to Indianapolis Mayor Stephen Goldsmith, Lips is working on welfare reform and FASTEN. **Larry Smith** became deputy director of Civil Society Programs in the summer of 2003. A former director of corporate strategy at Cummins, Smith is handling program-management duties on the FASTEN project.

THE BRADLEY CENTER FOR PHILANTHROPY AND CIVIC RENEWAL

Hudson launched the new Bradley Center for Philanthropy and Civic Renewal in 2003. The center is directed by Senior Fellow **William Schambra**, who has written extensively on the theory and practice of civic revitalization. Schambra joined Hudson after 11 years at the Bradley Foundation. The new center aims to encourage foundations and charitable donors to direct more resources toward support of small, local, often faith-based grassroots associations that are the heart of a vital civil society. In some of its early efforts, the center worked with the White House Office of Faith Based and Community Initiatives in putting together a summit on foundation and corporate giving. The center also hosted two major events in 2003: a gathering of Members of Congress and nonprofit scholars to explore how changes in the tax code might impact grant-making foundations, and a conference revisiting Hudson's landmark study

Giving Better, Giving Smarter. Schambra also authored a string of essays in 2003 for *Philanthropy* magazine.

In late 2003, Hudson invited **Amy Kass** into the fold as a senior fellow. The acclaimed author and noted humanities scholar from the University of Chicago is focusing her research on philanthropy and civil society.

HEALTH CARE

In spring of 2003, **David Weinschrott** returned to Hudson Institute as a senior fellow and research director of Project Health, the innovative healthcare-reform program that fosters pro-bono primary and specialty care for low income, uninsured citizens. As Hudson implements these reforms in Marion County, Weinschrott is thoroughly documenting and analyzing the results in order to provide local accountability and contribute fresh insights to national healthcare reform efforts.

Senior Fellow **Phyllis Busansky** continued to guide Hudson's Community Health Leadership Network (CHLN), which works toward "100% Coverage with 0% Disparities" for America's healthcare system.

Senior Fellow **Ronald Dworkin**, M.D., focused his efforts in 2003 on bioethics, healthcare, and their influences on the wider culture. In his white paper, *Preparing Hospitals, Doctors, and Nurses for a Terrorist Attack*, he notes the steps the U.S. healthcare system needs to take to minimize casualties in the event of a nuclear, chemical, or biological attack.

Adjunct Fellow **Jeremiah Norris** and Research

Fellow **Ronen Sebag** presented key findings on the cost and treatment of HIV/AIDS to high level health and economic development experts in the World Bank's Pharmaceutical Working Group. Their paper was titled, "Price vs. Cost: The Treatment and Management of Chronic Diseases in Developing Countries."

Norris also worked with Senior Fellow **Carol Adelman** on dispelling the myth that drug patents are a major obstacle to offering healthcare to indigents in developing countries. Adelman delivered a number of keynote addresses on philanthropy, health, and the private sector. She was the chairperson for the Centennial Symposium of the Pan American Health Organization and made introductory remarks to an audience of some 300 Latin American ambassadors, ministers of health, and other health officials. Adelman and Sebag contributed two annexes to *Philanthropic Foundations and Development Co-operation*, an Organization of Economic Cooperation and Development (OECD) report, on private giving by European and Asian foundations. The OECD is the official international organization tasked with reporting on international private giving, and these Hudson reports tapped into new data sources to estimate significantly larger amounts of private giving than previously estimated by international aid experts. Finally, Adelman authored a chapter entitled "The Full Measure of Foreign Aid," in USAID's *Foreign Aid in the National Interest: Promoting Freedom, Security, and Opportunity*.

CRIME CONTROL POLICY

As they have since 1994, researchers at Hudson's Crime Control Policy Center (CCPC) are exploring innovative solutions to crime and punishment. CCPC Director **Ed McGarrell** co-authored with former Hudson Adjunct Fellow **Alexander Weiss** *Reducing Gun Violence: Evaluation of the Indianapolis Police Department's Directed Patrol Project* (U.S. Department of Justice 2003). This research report describes how a local-level program, funded by the National Institute of Justice and designed by the Indianapolis Police Department, can reduce firearm-related violence.

As McGarrell spent much of his time developing a program at Michigan State University, Research Fellow **Natalie Hipple** was elevated to acting director in 2003. Under Hipple's leadership, the CCPC has no less than 10 major projects underway with the Department of Justice, Indiana Criminal Justice Institute, Indianapolis Police Department, and the U.S. Attorney's office.

The CCPC is best known for its work with the Indianapolis Police Department, which continues under a standing contract with IPD. Hudson provides two criminologists, **Kelley Rowe** and **Mistie Morales**, who work at IPD's district headquarters, and Criminologist **Satrina McDonald** for the Domestic Violence Unit based at the Julian Center. This innovative partnership is rare in the law enforcement field, and it is helping to enhance security in Indianapolis. CCPC researchers also have been working with the Community Court on the city's south side to adapt the Restorative Justice Conference model, previously used in juvenile court, to an adult setting. Research Fellow **Kay Crawford** is helping with this project.

LEGAL POLICY AND HUMAN RIGHTS

Hudson welcomed the Honorable **Robert Bork** in 2003 as a distinguished fellow. Writing and researching from Washington, D.C., Judge Bork will continue his ongoing work on judicial activism, contemporary American culture, and the increasing polarization within all Western nations, commonly called the "culture war."

Through his Project for International Religious Liberty, Senior Fellow **Michael Horowitz** has continued to battle religious persecution and other human rights abuses by keeping the spotlight on countries such as Sudan and North Korea. Horowitz worked with Senator Sam Brownback to help ensure that any American negotiations with North Korea include talks on human rights. His work to eliminate international sex trafficking, in conjunction with an eclectic left-right coalition including both feminists and evangelicals, has expanded to take on the traffickers and purveyors of prostitution at home in the United States.

Working with Horowitz is Research Fellow **Brent Tantillo**, who joined Hudson Institute in 2003. As deputy director of the Projects for Civil Justice Reform and International Religious Liberty, Tantillo is directing the national effort to revise rules of professional conduct in order to prevent attorneys from overcharging their clients and to ensure the enforcement of existing fiduciary standards. Tantillo also has played a role in the drafting of two landmark pieces of legislation of international import: The North Korean Freedom Act and the Trafficking Victims Protection Reauthorization Act.

As director of Hudson's Project on Campaign and

Election Laws, Research Fellow **Amy Kauffman** devoted much of her time and efforts in 2003 to understanding the impact and implementation of the 2002 Bipartisan Campaign-Finance Reform Act. She continued to host off-the-record lunches on Capitol Hill featuring leading opponents and proponents of campaign finance reform, allowing for an open discussion of issues in an informal setting.

EDUCATION AND AMERICAN COMMON CULTURE

Senior Fellow **John Fonte** worked diligently at preserving America's common culture through immigration reform and citizenship requirements. He spoke frequently, addressing issues such as immigration and assimilation strategy, the "trans-Atlantic division," American history and civic education, multiculturalism, American democracy, and citizenship. He contributed a chapter entitled "The Ideological War within the West" to a new book, *Israel and*

the Post-Zionists: A Nation at Risk (Sussex Press, UK 2003). Fonte presented papers on "Immigration/Assimilation Policy and American National Interest" and "To Transmit or Transform the American Regime: Whither Civic Education?" He also worked with the American Legion on examining the Citizenship Test at the new Bureau of Citizenship and Immigration Services (formerly a branch of the INS).

Hudson President **Herb London** edited a compilation of essays presented at the 100th anniversary of Sidney Hook's birth, *Sidney Hook and His Legacy in the Twentieth Century*, (NYU Public Policy Series 2003). Contributing authors included Hudson Senior Fellow **Norman Podhoretz** and Adjunct Fellow **Ronald Radosh**.

Under Senior Fellow **Derek Redelman's** leadership, Hudson pursued a wide spectrum of reform ideas to improve public education, including a compatibility study of different forms of school choice.

INTERNATIONAL POLICY AND NATIONAL SECURITY

Vice President **Gary Geipel** testified before the U.S. Senate's Special Committee on Aging, focusing on the looming economic, demographic and security challenges posed by global aging. Geipel also received a Fulbright Senior Research Award to examine the relevance and durability of U.S.-German relations in the 21st century. The Fulbright program took him to Germany, where he led a series of conferences with officials from the United States and Germany.

Research Fellow **Alan Dowd** was promoted to director of Hudson Institute's Headquarters in 2003, after serving as assistant vice president for program development. In addition to his day-to-day management responsibilities at the Herman Kahn Center, Dowd authored dozens of articles for publications such as *Parameters*, *The American Enterprise*, *The Financial Times Deutschland*, *The World and I*, *National Review Online* and *The American Legion*, where he writes a monthly column. He also was named to the American Council on Germany's Young Leaders Study Group. As part of that program, Dowd spoke to a gathering of policymakers in Berlin.

Senior Fellow **Constantine Menges** led Hudson Institute's Program on Transitions to Democracy, a series of monthly discussions designed to share perspectives on United States policy with respect to Russia, the People's Republic of China, and other major ongoing foreign policy challenges. Topics of discussion included: Iraq - Winning the Peace; Iran, China, Russia and post-Saddam Iraq; and Chinese and Russian policies toward Iran and North Korea. Menges hosted a lunch discussion that featured Governor Enrique Salas

Romer, chairman of the National Governor's Association in Venezuela, on "Venezuela Prospects for Restoring Political Democracy—The Views of a Major Venezuelan Democratic Leader."

Lawrence Kaplan, a senior editor of *The New Republic*, joined Hudson as a senior fellow in 2003. His research explores the new possibilities and realities of American power in the post-Saddam world order.

EAST ASIA AND THE PACIFIC

Promoted to chief operating officer in 2003, **Kenneth Weinstein** collaborated with President Herb London on a follow-up book to their 2002 best-seller *The Re-Emerging Japanese Superstate* (Tokuma Shoten 2002). The first book refuted the commonly held notion that Japan was heading for an Argentine-style economic meltdown, and predicted that Japan's economy would soon show some of the vitality it had long been known for. Their new book, *A Roadmap to Japan's Future* (Tokuma Shoten 2003), offers a concrete roadmap to reform Japan's economy, including a plan to battle deflation and restructure the banking and real estate sectors, while implementing regulatory reform and an overhaul of Japan's educational system. Both London and Weinstein traveled to Japan several times to promote the book, meeting with top Japanese policy-makers and addressing such groups as the Toyota Industries executive committee and the Asian International Forum. The book was written with assistance of economist Brian Rose.

Senior Fellow **Charles Horner** was nominated by the U.S. Senate to be a member of the Board of Directors for the United States Institute for Peace (USIP). An expert on China who pays special attention to Beijing's evolving views of its modern historical experience and intellectual and cultural traditions, Horner continued to write and research on Asian geopolitics.

Senior Fellow **Robert Dujarric** traveled to France, Japan, and South Korea to meet with top policymakers and analysts about Asian security and proliferation. He also traveled within the U.S., speaking about the future of American hegemony in East Asia. Dujarric continued to host the Korea Japan Luncheon Program, attracting some of Washington's top Asia security experts.

Visiting Senior Fellow **Yoshiki Hidaka** continued to study U.S.-Japan relations. He escorted Tokyo Governor Shintaro Ishihara on his visit to the United States for a joint U.S. Chamber of Commerce-Hudson Institute event and spoke to the Nomura Conference in New York on "Restructuring of the Japanese System Has Not Begun." Hidaka also hosted former Secretary of State Lawrence Eagleburger and Japan East Railway CEO Masatake Matsuda at a Hudson policy breakfast.

Visiting Fellow **Donghyung Cha**, on loan from Korea's Ministry of Commerce, Industry and Energy, continued his two-year fellowship with Hudson Institute in Indianapolis. His main focus in 2003 was how the widening free trade zone in the Western Hemisphere might impact South Korea.

CENTRAL EUROPE AND EURASIA

Senior Fellow **John Clark** was a one-man speaker's bureau in 2003. In addition to his work as director of Hudson's Center for Central European and Eurasian Studies, Clark developed, designed, and delivered presentations to the Naval Surface Warfare Center in Virginia focusing on how global issues and trends might influence the U.S. Navy. Clark taught a seminar in global policy to the FBI Midwest Counter-Terrorism Taskforce, and he also led or participated in dozens of discussions, seminars, and forums in Central Indiana and the Washington, D.C. area. Most of the forums were focused on the situation in and around Iraq, although Clark also spoke on postwar Afghanistan, the lingering threat posed by transnational terrorism, just-war theory, homeland security, the Israeli-Palestinian conflict, and bio-terrorism.

Adjunct Fellow **Paul Aligica** lectured about market reforms and economic policies in Eastern Europe, including a speech at the Institute for Human Sciences in Vienna on "Future Research and Its Applications." Aligica also developed a Hudson web page dedicated to the institute's founder, Herman Kahn. The page celebrates the icon's prolific work on the 20th anniversary of his death.

THE MIDDLE EAST

Senior Fellow **Meyrav Wurmser** made great strides in evaluating the prospects for democratization in the Middle East. Together with the Foundation for the Defense of Democracies, Wurmser's Center for Middle East Policy launched a new series of seminars called

Discourses on Democracy. The discussion series brought together scholars, democracy activists, and reformers from seven countries to discuss the state of freedom and feasibility of change and reform. Conference topics included Iraq, the Palestinian Authority, Lebanon, Iran, Turkey, Saudi Arabia, and Syria.

Senior Fellow and Hudson Institute Co-Founder **Max Singer** began a major undertaking devoted to America's long-term military-strategic posture; the integration of support for democracy into U.S. foreign policy; the role of missile defense in arms control; and the impact of modernization throughout the world. Singer's writings on Saudi Arabia, the War in Iraq, the Geneva Accord, and intelligence issues appeared in publications such as *The Weekly Standard*, *The Jerusalem Post*, National Review Online, *The New York Sun*. Singer also visited post-war Iraq to evaluate the evolving political, social, and military situation in the country.

Senior Fellow **Laurent Murawiec**, who joined Hudson Institute in 2003, traveled to France several times to promote his new book, *La Guerre d'Après* (Albin Michel 2003), and spoke at the prestigious Colloque de Cerisy on "Culture and Development." His book, a best-seller in France, will be published in English as *Taking Saudi Out of Arabia* in 2004 by Rowman and Littlefield. Murawiec also traveled to Taipei to address a conference on the U.S., East Asia, and the Middle East after the war in Iraq, speaking on "Why We Went to War and Why We Will Go Again."

NATIONAL SECURITY STUDIES

While directing Hudson's National Security Studies program, Senior Fellow Gen. **William Odom** (Ret.) published a new book, *Fixing Intelligence: For a More Secure America* (Yale University Press 2003). Featured on C-SPAN's *BookTV* and drawing attention from a number of media outlets, the book outlines a fundamental restructuring of America's vast network of intelligence agencies, technology, and human agents. Odom also testified before the Congressional Joint Committee on Intelligence about intelligence reform and spoke to audiences throughout the U.S. and in Romania and Austria. An adjunct professor at Yale's Department of Political Science, Odom was presented with The Lex Hixon '63 Prize for Teaching Excellence in the Social Sciences in recognition of his distinguished undergraduate teaching.

Research Fellow **Mary Fitzgerald** continued her examination of Russian military strategy and published an article in *Armed Forces Journal*. She also had the opportunity to interview several Russian generals in Washington, D.C., on lessons learned from Operation Iraqi Freedom, as part of an ongoing Department of Defense project.

Senior Fellow **David Satter** published a new book, *Darkness at Dawn: The Rise of the Russian Criminal State* (Yale University Press 2003). A forum at Hudson Institute for the widely-acclaimed volume featured former CIA Director James Woolsey.

GLOBAL FOOD ISSUES AND BIOTECHNOLOGY

Senior Fellow **Dennis Avery** traveled the country speaking about the advantages of high-yield agriculture. Under his leadership, the Center for Global Food Issues has obtained some 800 signatures from over 50 countries on its *Declaration in Support of Protecting Nature with High-yield Farming and Forestry*. The declaration asserts that “additional high-yield practices, based on advances in biology, ecology, chemistry, and technology, are critically needed in agriculture and forestry not only to achieve the goal of improving the human condition for all peoples but also the simultaneous preservation of the natural environment and its biodiversity through the conservation of wild areas and natural habitat.”

Research Fellow **Alex Avery** spoke on hunger and population issues while promoting the High-Yield Declaration and environmental issues. He also traveled to Ireland to address the Irish Grassland Association Dairy Conference and to Australia to address the World Dairy Leaders Conference.

Senior Fellow **Michael Fumento** continued his quest to debunk junk science and promote the benefits of biotechnology. In 2003 he released his newest book, *BioEvolution: How Biotechnology Is Changing Our World* (Encounter Books 2003). It is the first book to explain what biotech is all about, while describing the amazing scientific advances just over the horizon. Fumento’s weekly science columns for Scripps-Howard addressed some of 2003’s most hotly debated science and health issues, including the Atkins Diet, the SARS epidemic, partial-birth abortion, the Flu epidemic, and second-hand smoke.

ECONOMIC POLICY

ECONOMIC AND REGULATORY STUDIES

As director of Hudson's Center for Economic Policy (formerly known as the Center for Regulatory Studies), Senior Fellow **Irwin Stelzer** traveled the globe addressing numerous organizations on economic and regulation issues. He spoke on issues as diverse as pharmaceutical innovation, the U.S. accounting scandals, inheritance tax, a U.S.-Taiwan free trade agreement, rebuilding Iraq, and competition policy. He also published a chapter in a new book, *Competition and Regulation in Utility Markets* (Edward Elgar 2003), entitled, "The Ingredients of Effective Competition Policy." Stelzer continued to write a weekly column for *The Sunday Times* (London), and was a frequent contributor to *The Weekly Standard* and *The Public Interest*.

ECONOMIC COMPETITIVENESS AND WORKFORCE DEVELOPMENT

Under the leadership of Senior Fellow **Graham Toft**, Hudson's Center for Economic Competitiveness (CEC) conducted an array of research projects assisting local and national policymakers and business leaders in repositioning America's workforce for the new century. But even as Toft, Research Fellow **Shane Burkhardt**, and their team tackled workforce challenges, they branched out into other areas: For example, the "Competitive T" project is charting America's revolution in transportation. Working on three fronts, Toft and Burkhardt are assisting Purdue University in

the process of building a model to test multi-modal infrastructure configurations in the I-65 Corridor (Chicago-Indianapolis-Louisville); authoring a series of reports on bold national initiatives taking place in transportation planning, infrastructure, financing, and security; and presenting these findings at regional discussion roundtables across the country, including Indianapolis, Denver, and San Diego. To support and showcase the work of Competitive T, the CEC launched a new website in 2003, www.competitivet.us.

The CEC also crafted prescriptive workforce and economic development strategies for cities in the Midwest and Southeast, and worked with the Indiana Chamber of Commerce to develop the fourth annual "Indiana Economic Report Card" to chart the state's economic health.

Toft and Weinschrott are supporting Research Fellow **Justin Heet** as he authors the third in our best-selling series of *Workforce* books, *Beyond Workforce 2020*. This latest volume will explore the emerging global workforce, the emergence of knowledge work and knowledge workers, and the challenges and opportunities facing the United States. It will be published in late 2004. We launched a new website—www.beyondworkforce2020.org—to support the publication of the book, and we released a series of whitepapers addressing several facets of the book. The first of these, Heet's "The Coming (and Present) International Market for Labor," drew immediate attention and interest from the workforce-economics community, generating

citations and reprints in *Workforce Management* magazine and the website of the Center for Urban and Regional Policy at Northeastern University.

Adjunct Senior Fellow **Irv Leveson** and Research Fellow **Nadine Jeserich** continued

work on a project to assess the future demand for skills and knowledge in various U.S. intelligence agencies, including the CIA and NSA. By the middle of 2004, Hudson will lay out a strategy to help the Intelligence Community respond to the unique supply and demand challenges facing it in the coming decades.

HUDSON INSTITUTE SPECIAL EVENTS



DOOLITTLE AWARD LUNCHEON

There have been few moments in Hudson Institute's four-decade history more noteworthy than the Doolittle Award Luncheon held in Washington, D.C., on May 13, which featured Vice President Dick Cheney and Defense Secretary Donald Rumsfeld. Vice President Cheney introduced Rumsfeld, who was honored with the 2003 Doolittle Award. In a memorable exchange, these two key architects of American foreign policy engaged in banter that was both poignant and uproarious. In accepting the Doolittle Award, Secretary Rumsfeld heaped praise on its namesake and on Hudson: "Like the Hudson Institute, General Doolittle helped to change the world," he observed. "Indeed, many of the principles that we recognize as so important in the 21st century — speed, jointness, flexibility, transformation, precision — were in a sense pioneered by Jimmy Doolittle."

JAMES H. DOOLITTLE
 A W A R D

SEVENTH HEARTLAND SYMPOSIUM

Hudson hosted its seventh Heartland Symposium in 2003, "Community and Faith-Based Organizations: Rising to New Promise in the 21st Century." The Symposium was chaired by U.S. Ambassador to Germany Dan Coats, who offered a keynote address covering U.S.-German relations after September 11 and the role of faith in policy making on both sides of the Atlantic. "One of our responsibilities is not only to debate and discuss the role of faith in America, but to articulate better the role that it plays in individual lives and the lives of our leaders," according to Ambassador Coats. "As Heartland Symposium VII reminded us, faith can play a very positive role in solving many of the problems we encounter every day." The conference was coordinated and directed by Senior Fellow Jay Hein, with Hudson President Herb London serving as host for the capstone luncheon.



2003 POLICY EVENTS

Hudson continued to play an important convening role in 2003, bringing together some of the world's top experts to ponder solutions to today's most pressing challenges. These are just a few of the ways we worked to create a better world.

GLOBAL CONFERENCE ON NUCLEAR, BIOLOGICAL, AND CHEMICAL TERRORISM: MITIGATION AND RESPONSE **October 31 and November 1 Washington, D.C.**

Hudson co-sponsored the 2nd annual conference, which was an intensive unclassified forum at which leading international experts from government and industry shared their knowledge of the most current technology and tactics for combating nuclear, biological, and chemical attacks.

HEARTLAND SYMPOSIUM: "THE FUTURE OF MANUFACTURING IN A GLOBAL ECONOMY" **November 3–5 Bloomington, IN**

The 6th in a very popular and effective series of transatlantic meetings carried out by Hudson's Heartland Project on the Atlantic Link in collaboration with Indiana University's Institute for Development Strategies and Institutes for West European Studies. The symposium examined policy options being pursued at the national, state, and local levels to promote employment and growth in manufacturing industries with long-term viability in light of key demographic, economic and technology trends.

GLOBAL AGING CONFERENCE

November 15 Indianapolis, IN

A joint conference of the Center for Strategic and International Studies Global Aging Initiative and Hudson Institute, sponsored by the Richard M. Fairbanks Foundation. Scholars discussed "The Global Aging Crisis: Implications for America and the World."

FILM LUNCHEON

December 11 Washington, D.C.

Adjunct Fellow Eugene Shirley showcased the film, "A.K.A. Creek: Educating a Big City Schoolboy." The film examines today's educational policy debates from the standpoint of a 17 year old Hispanic senior in a failing South Central Los Angeles high school. Secretary of Education Rod Paige was the keynote speaker.

PANEL DISCUSSION: MCCONNELL V. FEC **December 18 Washington, D.C.**

Hudson hosted a panel discussion on the pivotal campaign-finance case *McConnell v. FEC*. The all-star panel included Kenneth Starr, Lawrence Gold, Trevor Potter, and Thomas Mann.

PRESIDENT'S CIRCLE DINNER

January 23 Indianapolis, IN

Heather MacDonald, John M. Olin Fellow of Manhattan Institute, spoke on "Profiling the Police: The Bias Against Cops." MacDonald examined the crusade against the police and demonstrated how it has hurt not just domestic law enforcement, but the War on Terrorism as well.

FOOD AND DRUG POLICY FORUM**February 3 Washington, D.C.**

The Honorable Timothy Muris, chairman of the Federal Trade Commission, discussed anti-trust policy and the pharmaceutical industry.

DISCUSSION: “WILL REFORM LEAD TO DEMOCRACY IN THE PALESTINIAN AUTHORITY?”

February 6 Washington, D.C.

This Discourses in Democracy event featured Issam Abu Issa, founder and chairman of Palestine International Bank, and Prof. Nathan J. Brown of George Washington University.

CHAIRMAN’S CIRCLE DINNER**February 24 New York, NY**

Hudson Senior Fellow Norman Podhoretz discussed his new book, *The Prophets: Who They Were, What They Are*.

CAMPAIGN AND ELECTION LAW LUNCHEON**March 10 Washington, D.C.**

Federal Election Commission Chairwoman Ellen Weintraub led an off-the-record discussion of the challenges facing the FEC.

PRESIDENT’S CIRCLE DINNER**March 11 Indianapolis, IN**

Craig C. Kennedy, president of the German Marshall Fund, addressed the future of the transatlantic relationship in a presentation entitled “Conflict Across the Atlantic: Will the Alliance Survive?”

BOOK FORUM**March 14 Washington, D.C.**

Mona Charen discussed her new book, *Useful Idiots: How Liberals Got It Wrong in the Cold War and Still Blame America First*. The event was

keynoted by historian and Hudson Adjunct Fellow Ronald Radosh.

DISCUSSION: “FRENCH FOREIGN POLICY IN IRAQ AND BEYOND”

April 1 Washington, D.C.

Elisabeth Schemla, founding editor and chairwoman of www.Proche-Orient.info, the premiere French-language news source for balanced Middle East coverage, examined French foreign policy regarding Iraq and the Muslim world.

IDEAS IN INDIANA LUNCHEON**April 9 Indianapolis, IN**

Tim Goeglein, special assistant to the President of the United States, gave a “Report of the First 100 Days of the 108th Congress of the United States: Implications for Indiana.”

L STREET GROUP LUNCH**April 9 Washington, D.C.**

Eric Alterman, author of *What Liberal Media? The Truth about Bias and the News*, and S. Robert Lichter, president of the Center for Media and Public Affairs, explored “Is the Media Biased?”

CONFERENCE: “THE FUTURE OF IRAN: MULLAHCRAZY, DEMOCRACY AND THE WAR ON TERROR”

May 6 Washington D.C.

This Discourses on Democracy event featured some of the world’s leading experts on Iran, terrorism, international relations, and foreign policy examining “Iran Today: A Reality Check” and “Iran Tomorrow: Freedom versus Mullahood.”

BOOK EVENT**May 8 Indianapolis, IN**

Senior Fellow William E. Odom presented his new book, *Fixing Intelligence: For a More Secure America*, which outlines a fundamental restructuring of the country's vast network of intelligence agencies. The event was featured on CSPAN's *BookTV*.

BREAKFAST WITH LAMAR ALEXANDER**May 15 Washington, D.C.**

Hudson's new Bradley Central for Philanthropy and Civic Renewal presented a breakfast with Senator Lamar Alexander as its inaugural event. The event addressed how the work of the former National Commission on Philanthropy and Civic Renewal (chaired by Senator Alexander) applies at this critical juncture in thought and policy on U.S. foundations.

BOOK DISCUSSION**June 4 Washington, D.C.**

Hudson Senior Fellow David Satter discussed his new book, *Darkness at Dawn: The Rise of the Russian Criminal State*, which describes the intrusion of organized crime into Russia. Former CIA Director James Woolsey delivered the keynote address.

DISCUSSION: "SAUDI ARABIA: FRIEND OR FOE?"**June 6 Washington, D.C.**

This Discourses on Democracy event examined whether we should view Saudi Arabia as a foe.

LUNCH DISCUSSION**June 19 Indianapolis, IN**

Hudson hosted a lunch discussion featuring the Honorable Thomas E. Foley, former Speaker of the House of Representatives and former Ambassador to Japan and the current chairman of the Trilateral Commission.

KOREA — JAPAN LUNCHEON**July 8 Washington, D.C.**

Professor Lee Won Woong of Kwandong University gave a lecture entitled "Human Rights in North Korea: a South Korean View." He described the human rights situation in the DRPK and presented a comprehensive approach to pressure the North Korean regime through international coordination.

IDEAS IN INDIANA: "INDIANA'S OPPORTUNITIES IN NEW ENERGY TECHNOLOGIES: FUTURE ECONOMIC GROWTH—CLEANER ENVIRONMENT"**July 30 Indianapolis, IN**

The second in the 2003 – 2004 Hudson Institute series in Indiana, the lunch and presentations were hosted and moderated by Senior Fellow, Graham Toft, Director of the Center for Economic Competitiveness in Indianapolis.

CONFERENCE: "VENEZUELA: PRESERVING REPUBLICAN INSTITUTION THROUGH CIVIL SOCIETY":**August 5 Washington, D.C.**

A series of three panels each focused on Venezuelan political and economic crises and explored solutions to the current situation in Venezuela through the institutions of civil society. This conference was held in conjunction with the Atlas Economic Foundation.

LUNCHEON DISCUSSION: “WHITHER THE ROAD MAP ON MIDDLE EAST PEACE”

September 15 Washington, D.C.

Hudson Institute, in association with the Foundation for the Defense of Democracies and the Center for Security Policy, hosted a discussion on the apparent demise of the Bush administrations “Road Map” plan. Guest Speakers included Ambassador Jeane Kirkpatrick, director of Foreign & Defense Policy Studies at AEI, and syndicated columnist Charles Krauthammer.

HEARTLAND SYMPOSIUM ON THE ATLANTIC LINK

Community and Faith-Based Organizations: Rising to New Promise in the 21st Century

September 21-23 Indianapolis, IN

Session topics included: Public Policy Options in the U.S. and Europe to strengthen community

and faith-based action; The Challenge to Public Philanthropy; Implications at Street Level.

Featuring a concluding luncheon honoring Daniel R. Coats, U. S. Ambassador to the Republic of Germany with special remarks from Tim Goeglein, Deputy Director, White House Office of Public Liaison and Special Assistant to the President of the United States

GLOBAL HOMELAND SECURITY CONFERENCE AND EXPOSITION

September 25-26 Washington, D.C.

A two-day conference held in association with E.J. Krause, Hudson Institute and the Homeland Security Industries Association focused on mitigation and response to the use of weapons of mass destruction.

HUDSON IN THE NEWS

In 2003, Hudson's stable of researchers and thinkers served as a ready source of information and commentary as the U.S.-led War on Terror swept into Iraq. Our research team frequently was called upon to offer insight and analysis in print and on the air. Hudson researchers were quoted in *The Washington Post*, *The Atlanta Journal-Constitution*, *The Chicago Tribune*, *The New York Times*, *The Wall Street Journal*, and *The Boston Globe*, to name just a few. They appeared on numerous national radio and television

broadcasts, including NPR, CNN, C-SPAN, BBC, PBS, MSNBC, FOX, and Public Radio International. Additionally, Hudson's research fellows authored hundreds of articles in national and international publications in the past year, including *Foreign Affairs*, *The Financial Times*, *The World & I*, *Parameters*, *The National Post*, *The New York Post*, *The Atlantic Monthly*, *Chronicle of Philanthropy*, *USA Today*, and our own *American Outlook*.

2003 PUBLICATIONS

As always, Hudson scholars were prolific in 2003, producing 7 books, 5 book chapters, and countless briefing papers and reports.

BOOKS

Senior Fellow William Odom – *Fixing Intelligence: For a More Secure America*

Senior Fellow Michael Fumento – *BioEvolution: How Biotechnology Is Changing our World*

Senior Fellow David Satter – *Darkness at Dawn: The Rise of the Russian Criminal State*

President Herb London and Vice President Ken Weinstein – *A Roadmap for Japan's Future*

Senior Fellow Laurent Murawiec – *La Guerre d'Après*

BOOK CHAPTERS

President Herb London, Editor – *Sidney Hook and His Legacy in the Twentieth Century*, (NYU Public Policy Series 2003). Contributing authors included Hudson Senior Fellow Norman Podhoretz and Adjunct Fellow Ronald Radosh.

Senior Fellow Carol Adelman – “The Full Measure of Foreign Aid” in *Foreign Aid in the National Interest: Promoting Freedom, Security, and Opportunity* (USAID, 2003).

Indianapolis Director/Research Fellow Alan Dowd – “On the Offensive: Operation Piledriver,” in *Battles of the Korean War* (Veterans of Foreign War, 2003).

Senior Fellow Amy Sherman – “Evangelicals and Charitable Choice” in *A Public Faith: Evangelicals and Civic Engagement*, edited by Michael Cromartie (Rowman & Littlefield, 2003).

Senior Fellow John Fonte – “The Ideological War within the West” in a newly published book, *Israel and the Post-Zionists: A Nation at Risk* (Sussex Press, UK 2003).



Senior Fellow Irwin Stelzer – “The ingredients of effective competition policy,” in *Competition and Regulation in Utility Markets*, edited by Colin Robinson and published by Edwin Elgar (UK and US), 2003.

REPORTS AND MONOGRAPHS

Senior Fellow Irwin Stelzer – pamphlet entitled “Inheritance tax: From Grave to Cradle, Building a Meritocracy” for *The Social Market Foundation*.

Hudson Center for Economic Competitiveness – *2003 Economic Vision 2010 Report Card* (Indiana Chamber of Commerce)

Senior Fellow Ed McGarrell and former Hudson Adjunct Fellow Alexander Weiss – *Reducing Gun Violence: Evaluation of the Indianapolis Police Department’s Directed Patrol Project* (U.S. Department of Justice 2003)

Research Fellow Natalie Hipple – “A Community at Risk: A Snapshot of Alcohol, Tobacco, and other Drug Use in Marion County”

Research Fellow Shawn Smith – “Evaluation of Arkansas’ Transitional Employment Assistance (TEA) Program”

Adjunct Fellow David Dodenhoff – “Privatization Works”

WHITE PAPERS

Senior Fellow Gen. William Odom and Dr. John Wyngaard of Pennsylvania State University – “Tracking and Predicting the Atmospheric Dispersion of Hazardous Material Releases: Implications for Homeland Security”

Research Fellow Justin Heet – “Beyond Workforce 2020: The Coming (and Present) International Market for Labor”

Senior Fellow Barbara Elliott – “The Roots of American Compassion”

Trustee Roy Innis and Niger Innis – “Civil Rights and Wrongs: Looking Back and Looking Ahead at a Nation’s Struggle for Civil Rights”

Senior Fellow Ronald Dworkin – “Preparing Hospitals, Doctors, and Nurses for a Terrorist Attack”

Senior Fellow Jennifer Noyes and Research Fellow Shawn Smith – “Connecting the Dots: Can the United States Integrate Welfare Reform and Workforce Development?”

Senior Fellow Irwin Stelzer – “Making Japan a ‘Nation Built on Intellectual Property’”

Senior Fellow Laurent Murawiec – “An Alternative Strategy for the War on Terrorism”

2003 FINANCIAL OVERVIEW*

	2003	2002
OPERATING REVENUE		
U. S. government contracts	\$585	\$399
Restricted grants & other contracts	\$4,539	\$3,645
Unrestricted grants & donations	\$2,750	\$2,602
Interest & other income	\$122	\$18
Total revenue	\$7,996	\$6,664
OPERATING EXPENSES		
Direct research expense	\$4,893	\$4,123
Other research expense	\$1,433	\$1,341
External affairs and administrative	\$1,328	\$1,473
Total expenses	\$7,654	\$6,937
Excess of operating revenue over expenses	\$342	(\$273)
Net assets at beginning of year	\$6,871	\$7,421
Endowment fund contributions & income	\$936	(\$277)
Contributions to construct conference center	\$1,522	-
NET ASSETS AT END OF YEAR	\$9,671	\$6,871

*All dollar figures in thousands. Fiscal year ends September 30.

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